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Monitoring Performance in Non Revenue Water Management

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Defining NRW

- NRW is a measure of a utility's efficiency in terms of both operational performance and financial performance.

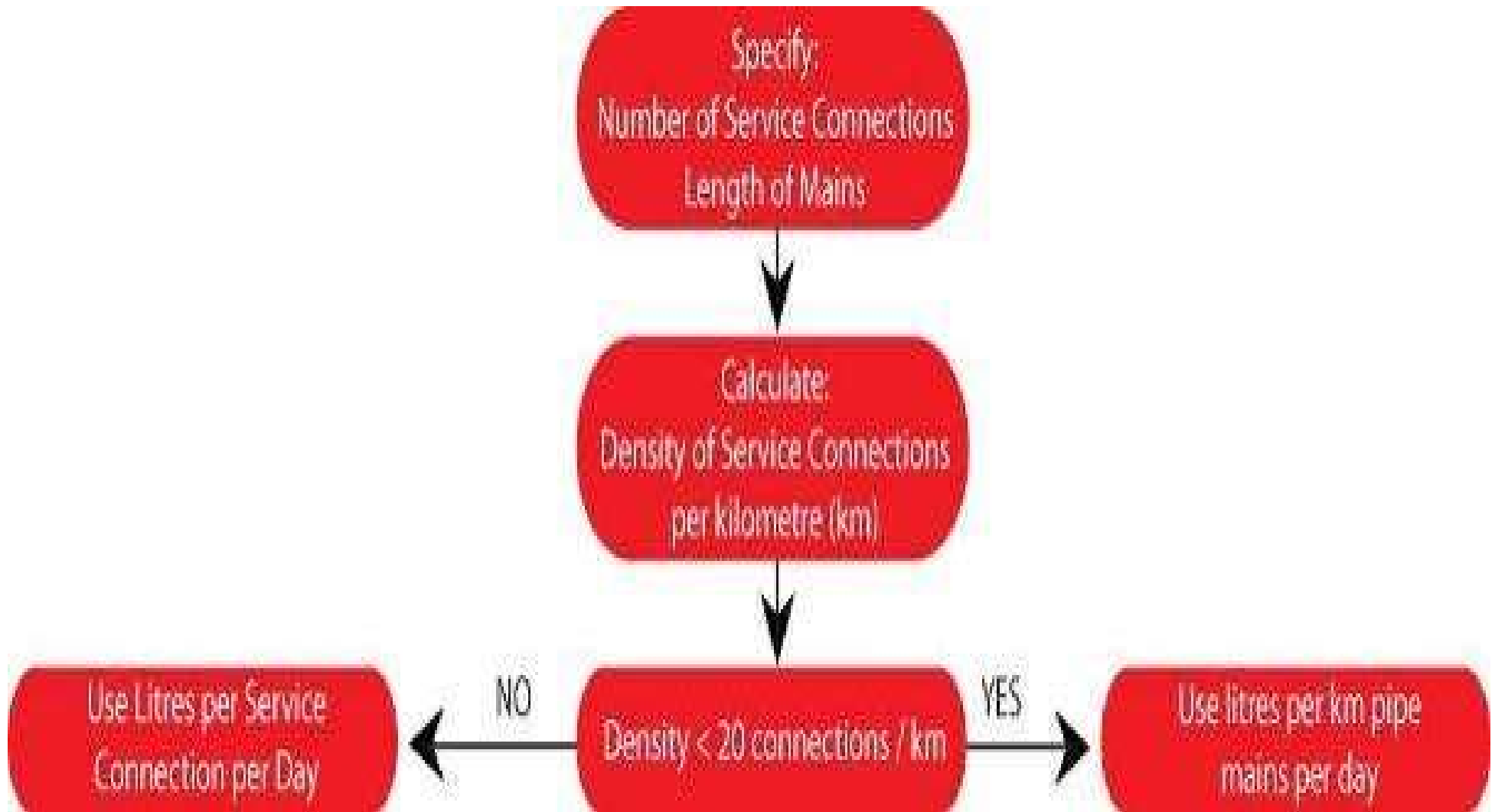


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Why do we need to monitor performance?

- • Better understand water losses
- • Define and set targets for improvement
- • Measure and compare performance with other water utilities
- • Develop standards
- • Monitor compliance
- • Prioritise investments





RECOMMENDED INDICATORS FOR PHYSICAL LOSSES AND NRW

Function	Level	Code	Performance Indicator	Comments
Financial: NRW by Volume	1 (Basic)	Fi 36	Volume of NRW [% of System Input Volume]	Can be calculated from simple water balance, not too meaningful
Operational: Real Losses	1 (Basic)	Op 24	[liters/service connection/day] or: [liters/km of mains/day] <i>(only if service connection density is < 20/km)</i>	Best of the simple 'traditional' performance indicators, useful for target setting, limited use for comparisons between systems
			[liters/service connection/day/m pressure] or: [liters/km of mains/day/m pressure] <i>(only if service connection density is < 20/km)</i>	
Operational: Real Losses	2 (Intermed.)	-	[liters/service connection/day/m pressure] or: [liters/km of mains/day/m pressure] <i>(only if service connection density is < 20/km)</i>	Easy to calculate Indicator if the ILI is not known yet, useful for comparisons between systems
Financial: NRW by cost	3 (Detailed)	Fi 37	Value of NRW [% of annual cost of running system]	Allows different unit costs for NRW components, good financial indicator
Operational: Real Losses	3 (Detailed)	Op 25	Infrastructure Leakage Index (ILI)	Ratio of Current Annual Real Losses to Unavoidable Annual Real Losses, most powerful indicator for comparisons between systems



PHYSICAL LOSS TARGET MATRIX

Technical Performance Category		ILI	Physical Losses [Litres/connection/day] (when the system is pressurised) at an average pressure of:				
			10 m	20 m	30 m	40 m	50 m
Developed Countries	A	1 - 2		< 50	< 75	< 100	< 125
	B	2 - 4		50-100	75-150	100-200	125-250
	C	4 - 8		100-200	150-300	200-400	250-500
	D	> 8		> 200	> 300	> 400	> 500
Developing Countries	A	1 - 4	< 50	< 100	< 150	< 200	< 250
	B	4 - 8	50-100	100-200	150-300	200-400	250-500
	C	8 - 16	100-200	200-400	300-600	400-800	500-1000
	D	> 16	> 200	> 400	> 600	> 800	> 1000



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Commercial losses

The indicator uses a base value of 5% of water sales as a reference, and the actual commercial loss value is calculated against this benchmark.

This is the Apparent (Commercial) Loss Index (ALI).

$$\text{Apparent Loss Index (ALI)} = \frac{\text{Apparent loss value}}{5\% \text{ of water sales}}$$



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Utility managers can use the matrix to guide further network development and improvement:

- Category A—Good. Further loss reduction may be uneconomic and careful analysis needed to identify cost-effective improvements.
- Category B—Potential for marked improvements. Consider pressure management, better active leakage control, and better maintenance.
- Category C—Poor. Tolerable only if water is plentiful and cheap, and even then intensify NRW reduction efforts.
- Category D—Bad. The utility is using resources inefficiently and NRW reduction programmes are imperative.



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Key Messages

- Use any of the Indicators above
- Utility managers use performance indicators to measure progress in reducing NRW, develop standards, and prioritise investments.
- The best performance indicator for physical losses is the Infrastructure Leakage Index (ILI).
- A commonly used performance indicator for commercial losses is the Apparent Loss Index (ALI). Currently, the best commercial loss indicator is to measure it as a percentage of authorised consumption.
- Utility managers must develop and implement monitoring programs to ensure their NRW targets are being met.



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Key messages

- An independent team should be established to audit progress.
- The implementation of the NRW strategy is a long-term process, often requiring four to seven years to complete.
- Continuous training in NRW monitoring is necessary
- The NRW audit team should also establish yearly targets for each department using one or more of the indicators, and monitor progress on a monthly progress. The number and
- *Utilities should continuously monitor NRW*